VEDANTA RESOURCES LIMITED

EARNINGS PRESENTATION

FY 2023-24

















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FY 2023-24 Business Performance

ESG Our commitment to excellence – our path to leadership



Transforming Communities

Aim 1 Keeping community welfare at the core of business decisions

Aim 2 Empowering over 2.5 million families with enhanced skillsets

Aim 3 Uplifting over 100 million women and children through education, nutrition, healthcare and welfare



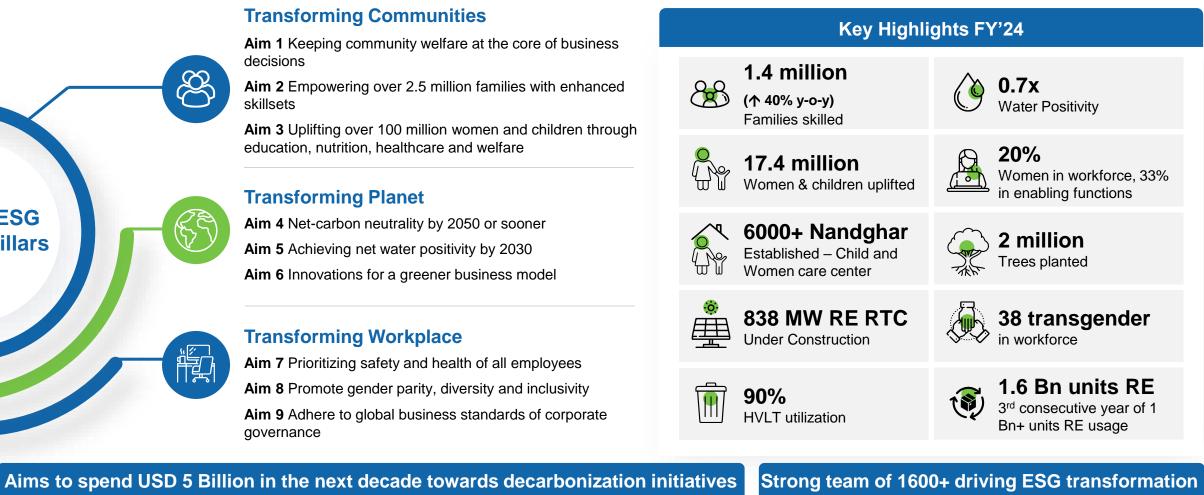
Transforming Planet

Aim 4 Net-carbon neutrality by 2050 or sooner Aim 5 Achieving net water positivity by 2030 Aim 6 Innovations for a greener business model

Transforming Workplace

Aim 7 Prioritizing safety and health of all employees Aim 8 Promote gender parity, diversity and inclusivity

Aim 9 Adhere to global business standards of corporate governance



Sustainability Leadership High Impact initiatives drive sustainability leadership



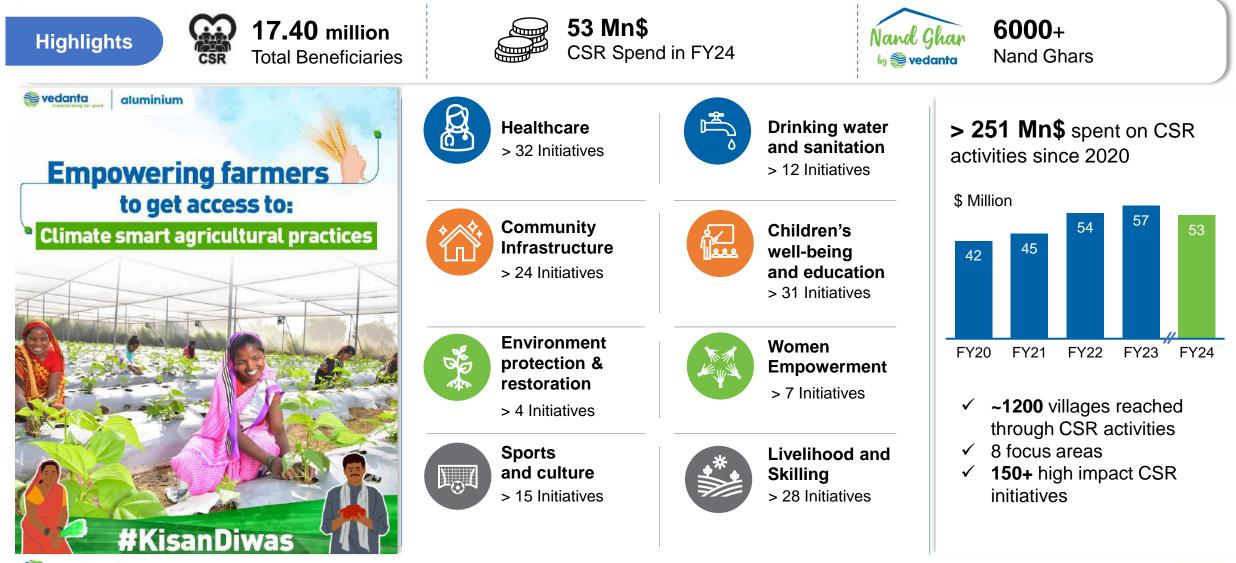
Vedanta Resources Limited FY24 Investor Presentation

CSA: Corporate Sustainability Assessment

1. In diversified peer group

2. In Aluminium Peer Group

Empowering communities with focused actions





Vedanta Resources Limited FY24 Investor Presentation

1. Includes indirect beneficiaries Spend numbers are unaudited; CSR: Corporate Social Responsibility 6

H2FY24 Operational Highlights Strategic Growth via Enhanced Volume, Cost Optimization, and Efficient Project Execution



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CoP: Cost of Production; OALP: Open Acreage Licensing Policy

FY24 Highlights Leveraging cost efficiency to offset commodity prices and boost margins

Aluminium



- ✓ Highest ever Annual production at 2370 kt
- Commissioned Train-I of 1.5 MTPA Lanjigarh refinery taking total capacity to 3.5 MTPA.
- Aluminium CoP at 1796
 \$/t, lowest for last 3 years.

Zinc India



- Highest ever Annual production across mined metal, refined metal and silver.
- ✓ Holds 2nd largest zinc reserves and resources globally
- ✓ Lowest annual Zinc CoP for last 3 years at 1117 \$/t.



Iron Ore and Steel:

- Highest ever Annual production across Iron ore, Steel and Pig Iron
- ✓ Operationalized the Bicholim mine in Goa.

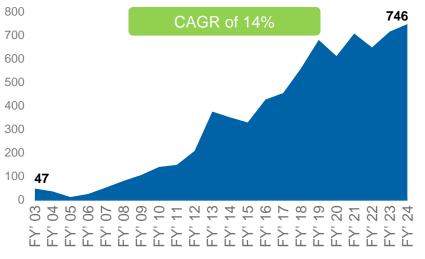
FACOR:

 Highest ever Annual production of Ferrochrome (HCFC) at 80kt.

Silver Growth Continues

- HZL is the only silver producer in India and is now the 3rd largest silver producer globally
- With FY24 production of 746 MT, the production increased by c.5% y-o-y

Silver Production (tonnes)





CoP: Cost of Production;

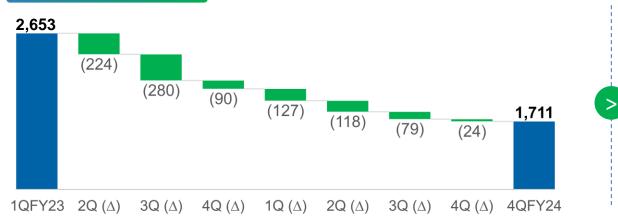
Vedanta Resources Limited FY24 Investor Presentation

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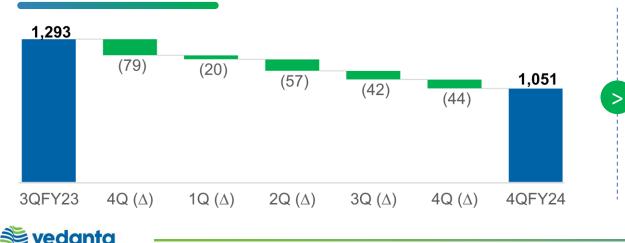
Cost Leadership

Aluminum and Zinc are among the lowest cost producers globally





Zinc India Cost (\$/t)



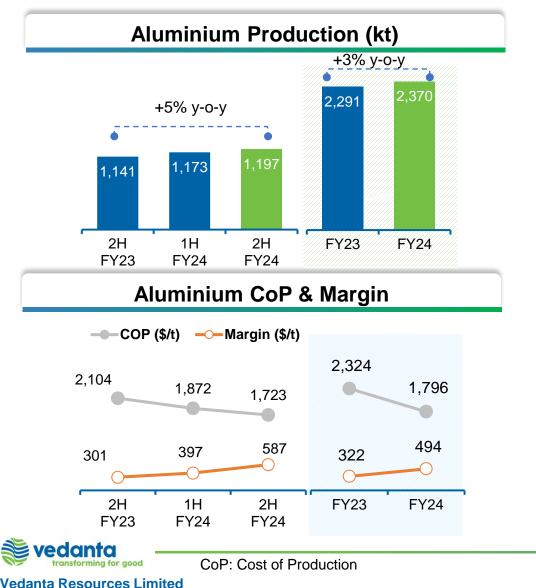
- \checkmark Stands in the **first quartile** of the global cost curve.
- ✓ Sustained cost reduction for 7 consecutive quarters
- ✓ 940\$/t reduction in CoP in last 7 quarters
- ✓ Beat annual CoP guidance of \$1800/t-\$1900 per metric ton

- Strong foot-hold in the first decile of the global zinc mines cost curve
- Stands in the first quartile of the global zinc smelters cost curve.
- ✓ Consecutive 5 quarters of cost optimisation with lowest zinc cost of production in last 3 years
- ✓ Beat annual CoP guidance of \$1,125-\$1,175 per metric ton

Aluminium Business

FY24 Investor Presentation

Highest ever production, with 50%+ improvement in annual margin



Key Highlights:

- Record annual Production at 2,370 kt, up by 3% y-o-y
- Highest Domestic sales at 978 kt, up 26% y-o-y
- Annual aluminium CoP lower by 23% y-o-y, Lower input commodity cost
 - o Higher operational and buying efficiency
 - Cost on downward trend for 7 consecutive quarters

Other Highlights:

- Train-I of 1.5MTPA capacity commissioned at Lanjigarh as a part of overall 3MTPA expansion
- Ranked 1st in S&P Global Corporate Sustainability Assessment (CSA) in Aluminium Industry Group

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Project update (2 → 5 MTPA refinery) Commissioned 1.5 MTPA alumina refinery unit at Lanjigarh

Power Plant

The 2 to 5 MTPA Expansion Project has achieved a remarkable milestone by production of 1st Alumina from Train-I of 1.5 MTPA Expansion Project comprising 4 packages:

Refinery

 In Train-1 refinery, all 16 units to deliver 1.5 MTPA alumina have been commissioned successfully

Power Plant

 50 MW capacity co-generation power plant with 320 TPH steam to refinery have been commissioned successfully to produce required steam and power

Bauxite Handling

 Train-I comprises of 9 conveyors to deliver 2250 TPH of bauxite feeding and stacking capacity with 1 stacker Reclaimer, 2 crushers and 2 silos have been commissioned and are operational.

Railway

 Out of 13.4 km of track laying for inbound commodity movement, 11.4 km and commissioning of mid station have been completed.

Glimpses of Train-1 (1.5 MTPA) Expansion Project at Lanjigarh

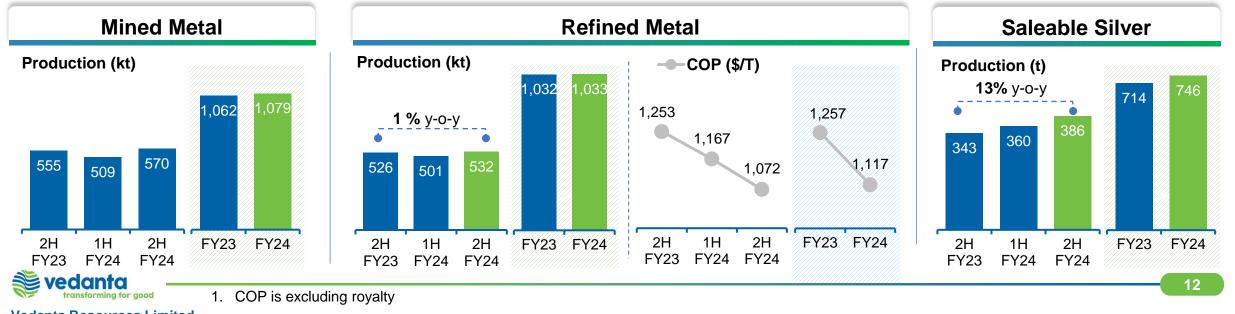


Railway track

Zinc India Historic-high silver & metal production with strong cost resilience

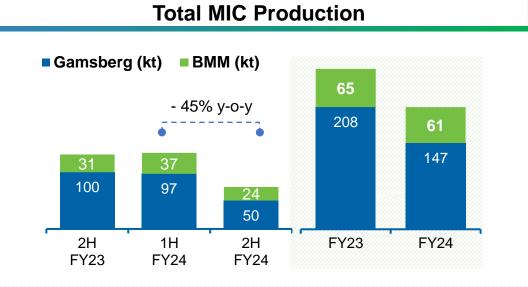
- Highest-ever annual mined metal, refined metal and silver production at 1,079 kt, 1,033 kt and 746 MT, respectively
- 2nd largest zinc R&R base globally with R&R of 456.3 Mnt as on 31st Mar'24, up by ~35% in last 5 years (net of 65.1 Mt or ore production)
- Hindustan Zinc is now the 3rd largest silver producer globally

- Positioned in 1st decile of global zinc mines cost curve
- Consecutive 5 quarters of cost optimisation with lowest zinc cost of production in last 3 years
- Recognised for "Leadership in HR Excellence" at the 14th CII National HR Excellence Awards
- New Roaster at Debari of 160 ktpa and Hindustan Zinc Fertilizers Private Limited (HZFPL) of 510 ktpa: Progress on track



Zinc International

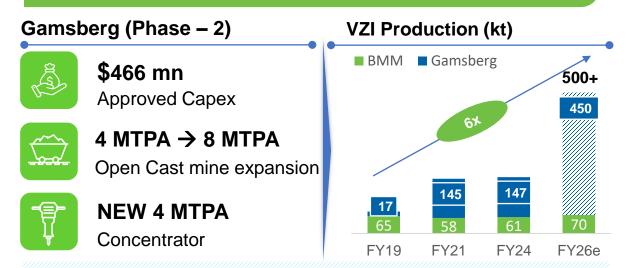
Focus on production enhancement and cost reduction



Key highlights:

- Annual overall production at 208 kt due to mining challenges, and lower zinc and lead grades
- FY24 Gamsberg CoP lower by 3% y-o-y
- Reinitiated the 700ktpa Magnetite Project Target completion Sept 24.

VZI to deliver 500+ KTPA MIC run rate within 12-15 months



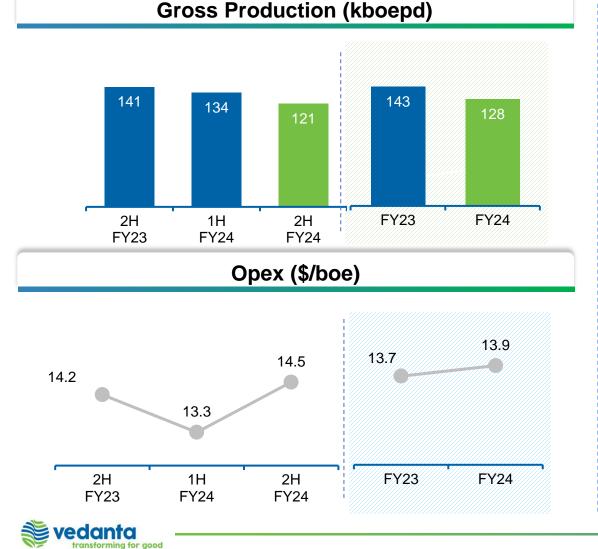
Gamsberg Phase 2 update:

- Engineering and Procurement are ~100% and ~96% completed, respectively.
- Concrete, structural steel erection and equipment erection are on track.



Oil & Gas

Enhancing Reserve and Resources to secure future profitability



Key highlights:

- FY24 production at 128 kboepd, natural decline in the MBA fields has been partially offset by infill wells brought online in Mangala, Aishwariya and RDG fields.
- FY24 per barrel opex higher by 1.5% y-o-y primarily driven by lower volumes.
- Company's estimated total gross 2P Reserves plus 2C Resources stands increased from 1,156 mmboe to 1,376 mmboe.

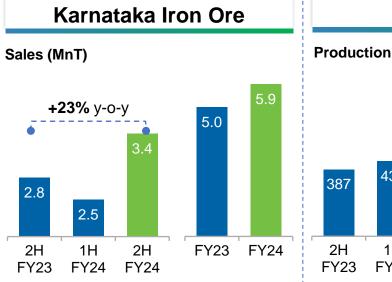
Growth Projects:

- Infill wells: Drilled 10 infill wells across RDG, Mangla & NE fields.
- **Exploration**: 6 wells drilling campaign commenced in North-East region. First well has spudded as planned in Apr'24.

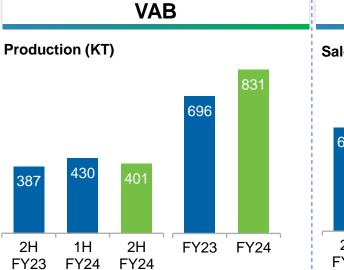
Vedanta Resources Limited FY24 Investor Presentation kboepd: Thousand barrel of oil equivalent per day; boe: barrel of oil equivalent; RDG: Raageshwari Deep Gas; mmboe: Million barrel of oil equivalent;

Iron and Steel

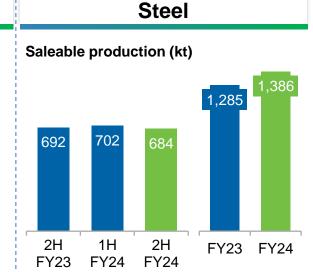
Driving performance with consistent production growth, paving ways for future capacities



 Highest ever annual sales, up by 19% YoY due to improvement in logistics efficiency, which in turn helped to liquidate the inventory level.



 Highest ever annual production, up by 19% YoY, driven by improvement in process efficiency, resulting in increased production.



- Highest ever annual saleable production at 1386 kt, up 8% yo-y
- Highest ever annual dispatch at 1394 kt, up 11% y-o-y
- Annual Ferro chrome production

2H

FY24

Ferrochrome

67

FY23 FY24

Ferro Chrome production (kt)

+29% y-o-y

31

1H

FY24

up 18% y-o-y

38

2H

FY23



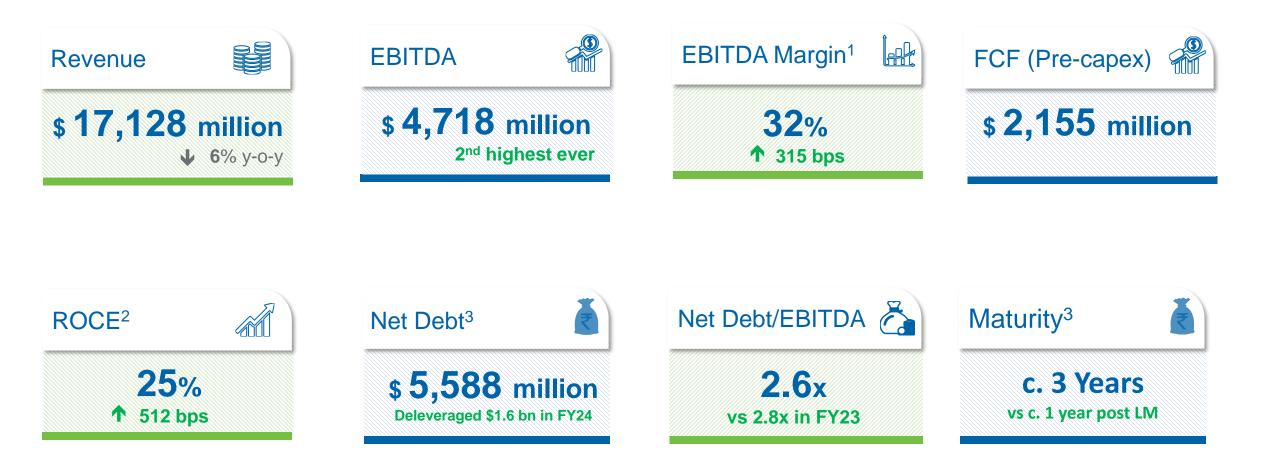
Vedanta Resources Limited FY24 Investor Presentation VAB: Value Added Business; IOK: Iron Ore Karnataka; IOG: Iron Ore Goa; EC: Environmental Clearance; CoS: Cost of Sales

FY2023-24 Finance Update

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FY24 financial snapshot





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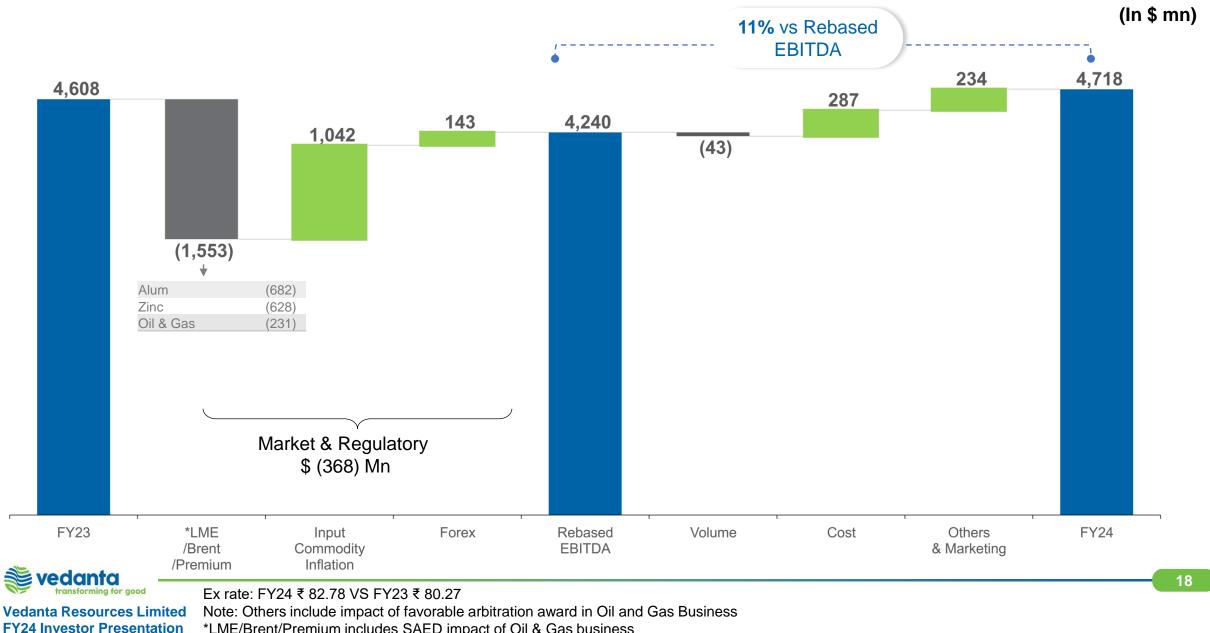
1. Excludes custom smelting at Copper Business

2. ROCE (return on capital employed) is calculated as EBIT net of tax outflow divided by average capital employed.

FY24 Investor Presentation 3. VRL Standalone

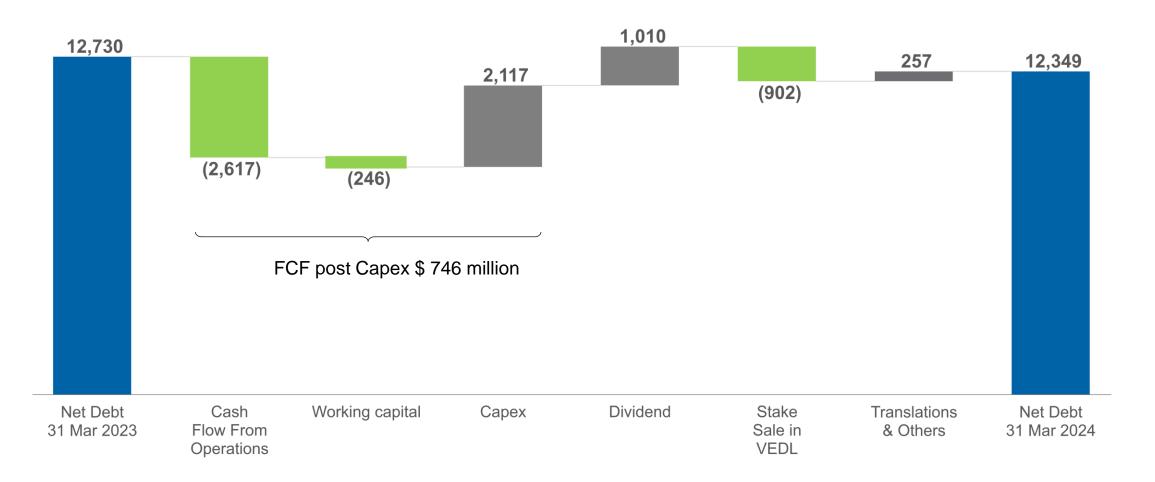
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EBITDA BRIDGE (FY24 vs. FY23)



*LME/Brent/Premium includes SAED impact of Oil & Gas business

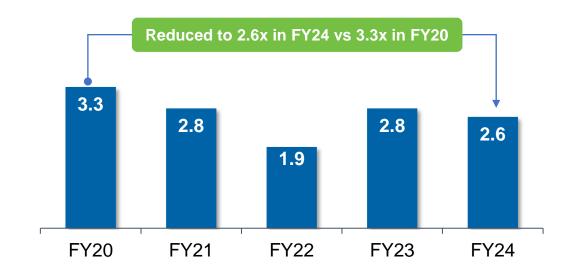
(In \$mn)





Balance sheet and debt breakdown

Net Debt / EBITDA



- Liquidity: Cash and Cash Equivalents at \$1,981mn
- Net Interest*:
 - Interest Income ~7.1%
 - Interest Expense ~10.2%

Debt breakdown

Gross Debt	ln \$bn
Term debt	13.81
Working capital	0.32
Short term borrowing	0.20
Total consolidated debt	14.33
Cash and Cash Equivalents	1.98

Net Debt	12.35
Debt breakup (\$14.33bn)	
- INR Debt	49%
- USD / Foreign Currency Debt	51%

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*FY24 average

FY25 key objectives A transformative year on many fronts

Aluminium

- Bauxite: Increasing domestic bauxite mix including operationalizing Sijimali mine
- Alumina: Completing refinery expansion to 5 MTPA
- Power: Increasing linkage coal and operationalizing captive mines
- BALCO Smelter: First metal from smelter expansion at BALCO
- Logistics: Increase share of rail vs road for overland transport
- Value added products: Increase VAP mix by completing the expansions at BALCO and Jharsuguda

Other Business

- · Oil and Gas: Drilling of more than 50 infill wells across onshore & offshore blocks and 10-15 exploration well drilling.
- ESL: Capacity expansion to 3.5 MTPA
- **Power:** Synchronizing all 4 units of Meenakshi power plant, total capacity - 1000 MW; ramping up the production
- Iron Ore & VAB: Goa mine ramp up to 3.2 MTPA, taking total production to 12 MTPA
- FACOR: Volume ramp up to 150 KTPA
- KCM: Restart of operations

Maintaining upward trajectory in production growth across all the businesses

Strengthening balance sheet through increased cash flows & deleveraging strategies

Improved EBITDA margin supported by upswings in LME prices

Zinc

HZL:

- Ramp-up of underground mines capacity to 1.25 MTPA
- Fumer plant: Ramp up to produce 33 tonnes of silver
- Increase in domestic coal consumption to 40%

Zinc International:

- · Gamsberg: Stabilize production to achieve design capacity
- Growth: Commissioning of Gamsberg phase 2 (+200 KTPA)

Strategic

 Strong margin expansion by strategic cost reduction and marketing efforts

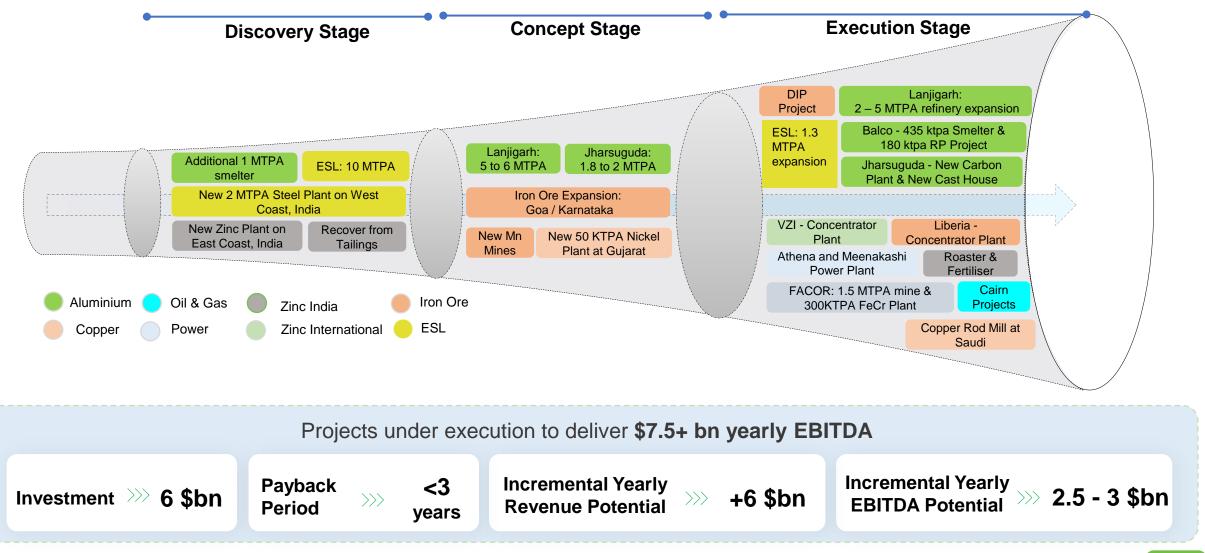
Demerger:

Expected completion on track

Deleveraging coupled with optimising finance cost

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Robust Growth Profile with min. 30% lower capex compared to peers





Continued disciplined investment in value adding growth

~1.7

~1.6

FY growth 1.2 0.7 1.1 2.0 1.7 capex guidance **Growth Capex profile** 1.9 Oil & Gas Zinc 0.3 AI & Power 1.4 Other 1.2 0.1 **0.8** 0.2 **8.0** 0.7 0.7 0.5 0.1 0.2 0.4 0.2 0.1 0.3 0.3 0.3 0.5 0.0 0.0 0.4 0.4 0.3 0.2 0.2 **FY2020 FY2021 FY2022 FY2023 FY2024** FY2025e

~2.4

~2.8

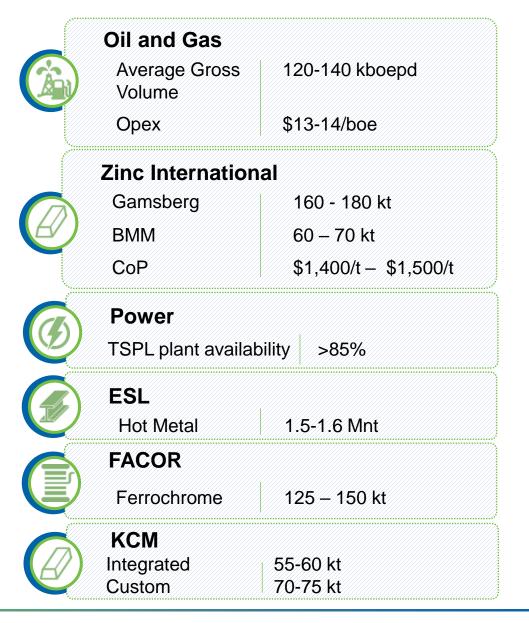
~2.2

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FCF pre capex

FY25 Production and Cost Guidance

Aluminium	
Alumina	2.7-3.0 Mnt
Aluminium	2.3-2.4 Mnt
CoP ¹	\$1,625/t - \$1,725/t
Zinc India	
Mined Metal	1,100 - 1,125 kt
Finished Metal	1,075 – 1,100 kt
Silver	750 - 775 tonnes
CoP ²	\$1,050/t - \$1,100/t
Iron Ore & VAB	
Karnataka	5.5 – 6.0 Mnt
Orissa	5.5 – 6.0 Mnt
Goa	3.0 – 3.5 Mnt
WCL	2.2 – 2.6 Mnt
Pig Iron	950 - 1000 kt



Vedanta Resources Limited FY24 Investor Presentation

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1. Hot metal CoP

2. CoP excluding royalty

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VEDANTA RESOURCES LIMITED EARNINGS PRESENTATION FY24

Appendix

Income statement

- Depreciation & Amortization: decreased by 7% y-o-y largely due to lower depletion charge at Oil & Gas Business partially offset by higher depreciation in Aluminium for pots capitalization.
- Finance Cost: increased by 21% y-o-y mainly on account of increase in average rate of borrowings, partly offset by decline in average borrowings.
- Investment Revenue: decreased by 20% y-o-y mainly due to decrease in average investments which is partly offset by mark to market movement.
- Taxes: FY24 includes one-time non-cash expense of \$771 mn on adoption of new tax regime at Vedanta Limited. The normalized ETR for FY 2024 is 44% compared to 41% in FY23, primarily on account of change in profit mix.

In \$ Mn	FY24	FY23
Revenue from operations	17,128	18,141
EBITDA	4,718	4,608
Depreciation & amortization	(1,282)	(1,382)
Exploration cost written off	(89)	(30)
Operating Profit (before special items)	3,347	3,196
Finance Cost	(1,882)	(1,558)
Investment Revenue	202	251
Other gain/(loss)	(37)	(79)
Profit before special items and tax	1,630	1,810
Tax other than special items	(837)	(894)
Profit after tax before special items	793	916
Special items	124	(178)
Tax expense/(credit) on special items	(47)	100
Net tax expense on adoption of new tax regime at Vedanta Limited.	(771)	
Profit after tax	99	838



Project capex

Capex in Progress (In \$ mn)	Status	Approved Capex ²	Spent up to FY23 ³	Spent in FY24	Unspent ⁴ as on Mar 31, 2024
Cairn India¹ – Mangala, Bhagyam & Aishwariya infill, OALP, ABH infill, RDG infill, Offshore infill etc		904	337	246	321
Aluminium Sector					
Jharsuguda VAP capacity expansion and others	In progress	237	13	98	126
Coal & Bauxite Mines (Jamkhani, Radhikapur, Kurloi, Ghoghrapalli,Sijimali)	In Progress	1079	87	42	951
Lanjigarh Refinery: 2 to 5 MTPA	In Progress	641	277	236	128
Balco smelter and VAP capacity expansion	In Progress	1,068	106	379	583
Zinc India					
Mine expansion		2,077	1,850	13	214
Roaster (Debari)	In Progress	101	1	35	65
Others		386	132	21	233
Zinc International					
Gamsberg Phase II Project	In Progress	466	53	174	239
Iron Ore Project	In Progress	37	20	8	9
ESL 1.5 to 3 MTPA hot metal		349	88	45	216
Avanstrate					
Furnace Expansion and Cold Line Repair		203	121	2	80
Facor					
150 to 450 KTPA ferro chrome		318	-	17	301
Athena					
Power Project		36	-	6	30



Vedanta Resources Limited FY24 Investor Presentation

Capex approved for Cairn represents Net capex, however Gross capex is \$1.2 bn.
 Is based on exchange rate at the time of approval.
 Is based on exchange rate at the time of incurrence
 Unspent capex represents the difference between total capex approved and cumulative spend as on 31st Mar 2024.

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Entity-wise Cash and Debt

(In \$ mn)

		Mar 31, 2024			Mar 31, 2023		
Company	Debt	Cash & Cash Eq	Net Debt	Debt	Cash & Cash Eq	Net Debt	
Vedanta Limited Standalone	5,067	286	4,781	5,114	896	4,218	
Cairn India Holdings Limited ¹	220	143	77	324	196	128	
Hindustan Zinc Limited	1,015	1,221	(206)	1,441	1,206	235	
Zinc International	52	45	7	0	81	(81)	
BALCO	246	37	209	137	57	80	
Talwandi Sabo	726	25	701	776	10	767	
ESL	229	46	183	277	37	240	
THLZV ²	892	6	886	-	16	(16)	
Meenakshi Energy	93	0	93	-	-	-	
Others ³	70	40	30	(15)	30	(45)	
Vedanta Limited Consolidated	8,610	1,849	6,761	8,055	2,528	5,527	
Vedanta PLC	5,720	132	5,588	7,303	100	7,203	
Total (\$ mn)	14,330	1,981	12,349	15,358	2,628	12,730	

Notes:

1. Cairn India Holdings Limited is a wholly owned subsidiary of Vedanta Limited which holds 50% of the group's share in RJ Block.

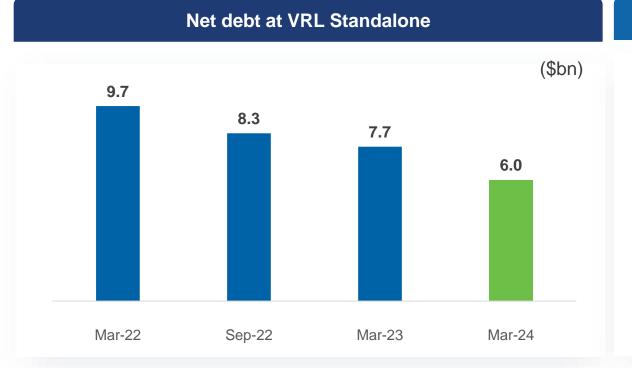
2. THLZV is 100% subsidiary of Vedanta Ltd. and holding company of Zinc International.

3. Others includes MALCO Energy, TMC, VGCB, Fujairah Gold, FACOR, Vedanta Limited Investment Companies, ASI, Semi-conductor, Display and inter company eliminations.

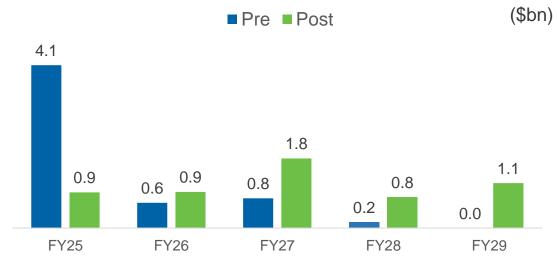
4.CIHL does not include ICL of \$417mn to VRL.



Vedanta Resources Balance sheet – De-leveraged and Reprofiled



Maturity restructured through Liability Management (LM)



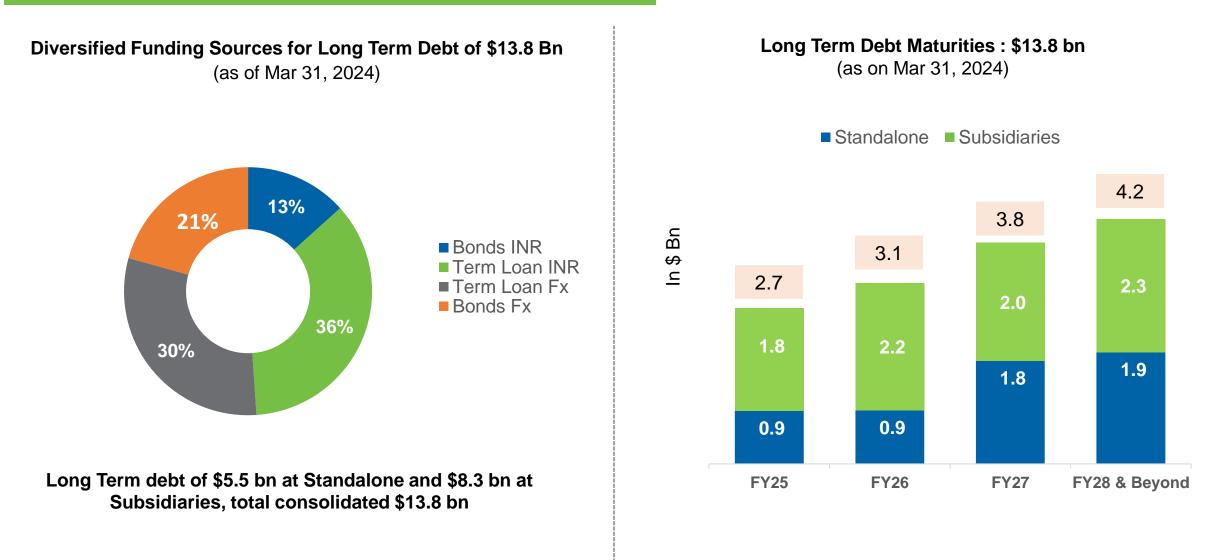
VRL has de-leveraged its balance sheet by \$3.7 bn in last 2 years.

Reprofiled and smoothened nearterm bond maturities of ~\$4bn via a successful LM exercise. Post LM, the average maturity at VRL increased from 1 to 3 years as a result of spreading the exposure over the years leading to balanced risk structure.

Streamlined maturities in next 4-5 years.



Funding sources and term debt maturities



Vedanta Resources Limited FY24 Investor Presentation

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Segment summary

Aluminium (in '000 tonnes, or as stated)	FY24	FY23
Alumina – Lanjigarh	1,813	1,793
Total Aluminum Production	2,370	2,291
Jharsuguda	1,784	1,721
Balco	586	570
Alumina CoP – Lanjigarh (\$/MT)	325	364
Aluminium CoP – (\$/MT)	1,796	2,324
Aluminum CoP – Jharsuguda (\$/MT)	1,761	2,291
Aluminum CoP – BALCO (\$/MT)	1,904	2,424
Aluminum LME Price (\$/MT)	2,200	2,481
EBITDA (\$mn)	1,167	699

Zinc India (in '000 tonnes, or as stated)	FY24	FY23
Mined metal content	1,079	1,062
Integrated metal	1,033	1,032
Refined Zinc – Integrated	817	821
Refined Lead – Integrated ¹	216	211
Refined Saleable Silver - Integrated (in tonnes) ²	746	714
Zinc CoP without Royalty (\$/MT)	1,117	1,257
Zinc LME Price (\$/MT)	2,475	3,319
EBITDA (\$mn)	1,638	2,177

Zinc International (in '000 tonnes, or as stated)	FY24	FY23
Mined metal content- BMM	61	65
Mined metal content- Gamsberg	147	208
Total	208	273
CoP – (\$/MT)	1,488	1,577
EBITDA (\$mn)	84	241



FY24 Investor Presentation

Excludes captive consumption of 7,622 tonnes in FY24 vs 7,912 tonnes in FY23.
 Excludes captive consumption of 39 tonnes in FY24 vs 41 tonnes in FY23.

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Segment summary- continue

Oil and Gas (kboepd)	FY24	FY23
Average Daily Gross Operated Production (kboepd)	127.5	142.6
Rajasthan	106.5	119.9
Ravva	10.8	11.8
Cambay	8.9	10.8
OALP	1.4	0.1
Average Daily Working Interest Production (kboepd)	82.4	91.5
Rajasthan	74.5	83.9
Ravva	2.4	2.7
Cambay	3.6	4.3
KG-ONN 2003/1	0.6	0.4
OALP	1.4	0.1
Brent Price (\$ / bbl)	83.1	96.2
Average Oil Price Realization (\$/bbl)	75.5	92.4
EBITDA (\$mn)	1,184	972
Iron ore (in million dry metric tonnes, or as stated)	FY24	FY23
Production of Saleable Ore	5.6	5.3
Goa	0.0	-
Karnataka	5.6	5.3
Production ('000 tonnes)		
Pig Iron	831	696
EBITDA (\$mn)	200	124

Steel (in '000 tonnes, or as stated)	FY24	FY23
Total Production	1386	1,285
Pig Iron	203	192
Billet Production	997	947
Billet Consumption (inter category adj.)	(967)	(920)
TMT Bar	505	463
Wire Rod	436	407
Ductile Iron Pipes	212	196
EBITDA (\$ mn)	27	39
Margin (\$/t)	19	32

FACOR (in '000 tonnes, or as stated)	FY24	FY23
Total Production		
Ore Production	240	290
Ferrochrome Production	80	67
EBITDA (\$mn)	14	19
Margin (\$/MT)	177	228

Copper (in '000 tonnes, or as stated)	FY24	FY23
Copper Cathodes – India	141	148
Copper LME Price (\$/MT)	8,353	8,530
EBITDA (\$mn)	(9)	(7)

Vedanta Resources Limited FY24 Investor Presentation

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Sales summary

Sales volume	FY24	FY23
Zinc-India Sales		
Refined Zinc (kt)	817	821
Refined Lead (kt)	216	211
Total Zinc-Lead (kt)	1033	1,032
Silver (tonnes)	746	714
Zinc-International Sales		
Zinc Concentrate (MIC)	170	231
Total Zinc (Conc)	170	231
Lead Concentrate (MIC)	39	43
Total Zinc-Lead (kt)	209	274
Aluminium Sales		
Sales - Wire rods (kt)	522	426
Sales - Rolled products (kt)	34	29
Sales - Busbar and Billets (kt)	334	279
Sales- Profoundry Alloys (kt)	162	148
Sales- Others (kt)	44	31
Total Value-added products (kt)	1096	913
Sales - Ingots (kt)	1,261	1,373
Total Aluminium sales (kt)	2,357	2,285

Sales volume	FY24	FY23
Iron ore sales		
Goa (mn dmt)	0.3	0.7
Karnataka (mn dmt)	5.9	5.0
Total (mn dmt)	6.2	5.7
Pig Iron (kt)	836	682
Steel sales (kt)	1,394	1,257
Pig Iron	206	193
Billet	26	19
TMT Bar	513	450
Wire Rod	437	404
Ductile Iron Pipes	212	191
Facor sales		
Ferrochrome (kt)	78	67
Copper-India sales		
Copper Cathodes (kt)	9	7
Copper Rods (kt)	188	157

Sales volume Power Sales (mu)	FY24	FY23
Jharsuguda	2,771	3,048
TSPL	10,278	10,744
HZL Wind power	394	395
Total sales	13,443	14,187
Power Realizations (US cent/kwh)		
Jharsuguda 600 MW	3.21	3.43
TSPL ¹	4.95	5.61
HZL Wind power	4.81	5.37
Average Realisations ²	3.41	3.65
Power Costs (US cent/kwh)		
Jharsuguda 600 MW	3.35	3.11
TSPL ¹	3.94	4.55
HZL Wind power	1.44	1.45
Average costs ²	3.10	2.93
EBITDA (\$mn)	117	114
TSPL PAF	82%	82%



Vedanta Resources Limited **FY24 Investor Presentation**

Based on availability
 Average excludes TSPL
 PAF: Plant Availability Factor

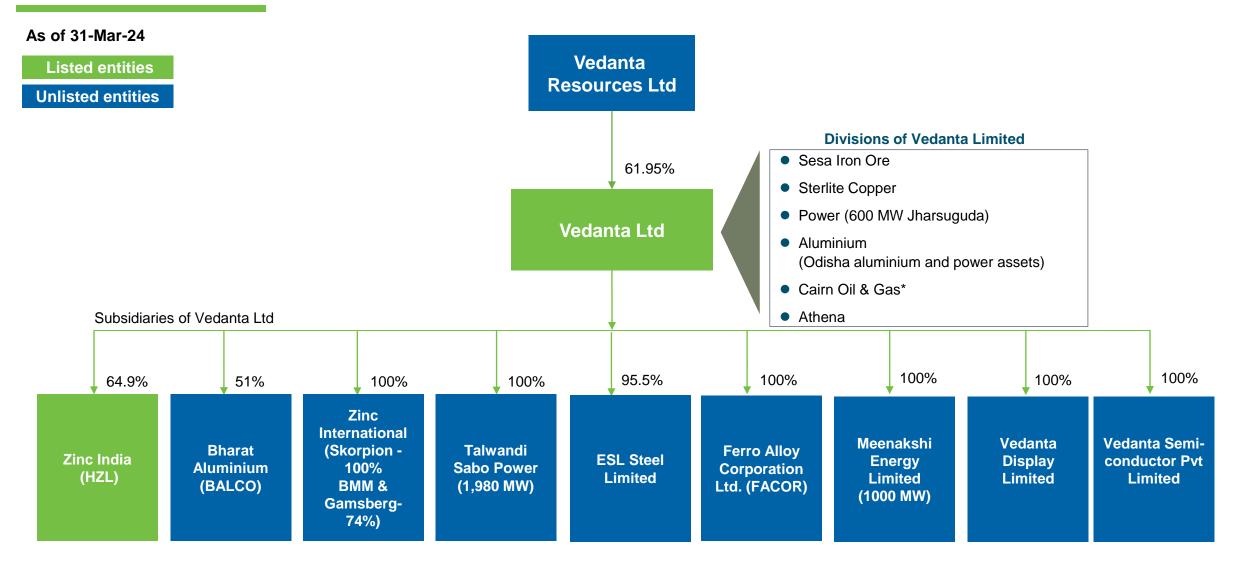
Currency and commodity sensitivities

Foreign Currency - Impact of ₹1 depreciation in FX Rate		
Currency	Increase in EBITDA	
INR/USD	~ \$ 40- 45 mn/year	

Commodity prices – Impact of a 10% increase in Commodity Prices			
Commodity	FY24 Average price	Impact on EBITDA (\$mn)	
Oil (\$/bbl)	83	65	
Zinc (\$/t)	2,475	218	
Aluminium (\$/t)	2,200	420	
Lead (\$/t)	2,122	52	
Silver (\$/oz)	24	60	



Group structure





*50% of the share in the RJ Block is held by a subsidiary of Vedanta Ltd;

Awards and Accolades Recognitions towards our commitment to excellence





Vedanta Resources Limited DGMS

IEX: Indian Energy Exchange DGMS: Directorate General of Mines Safety